

MID-COLUMBIA ECONOMIC DEVELOPMENT DISTRICT
BUDGET COMMITTEE MEETING
THURSDAY, MAY 21, 2026
12:00 P.M.

MCEDD Office, 802 Chenoweth Loop Road, The Dalles, OR
Or via Zoom: <https://us06web.zoom.us/j/84997621518>
Or call 346-248-7799, Meeting ID: 849 9762 1518

AGENDA

1. CALL TO ORDER/ INTRODUCTIONS
2. ELECTION OF COMMITTEE CHAIRMAN AND SECRETARY
3. APPROVAL OF 2025 BUDGET COMMITTEE MINUTES
4. PRESENTATION OF FY 2027 (JULY 1, 2026-JUNE 30, 2027) BUDGET
5. RECOMMENDATION TO MCEDD BOARD OF DIRECTORS
6. ADJOURNMENT

The meeting location is accessible to persons with disabilities. If you have a disability that requires any special materials, services or assistance, please contact MCEDD at 541-296-2266 (TTY 711) at least 48 hours before the meeting.

MCEDD is an equal opportunity lender, employer and provider.

**MID-COLUMBIA ECONOMIC DEVELOPMENT DISTRICT
BUDGET COMMITTEE MEETING MINUTES
THURSDAY, MAY 29, 2025, at 12:00 PM
MCEDD Office, 802 Chenoweth Loop Rd., The Dalles, OR
Virtual option via Zoom**

ATTENDANCE

Committee Members: Tiffany Prince, Nichole Biechler, Kristin Franger, Juliet Pouillon

Staff: Jessica Metta (Executive Director), Leana Kinley (Finance/Budget Officer), Andrew Danies (Deputy Director), Jill Brandt (Administrative Assistant)

CALL TO ORDER/ INTRODUCTIONS

Jessica Metta called the meeting to order at 12:00 p.m. A round of introductions took place.

ELECTION OF COMMITTEE CHAIRMAN AND SECRETARY

Jessica opened the floor for nominations for the positions of Committee Chair and Secretary.

Motion: Juliet Pouillon nominated Nichole Biechler as the FY26 Budget Committee Chair. Tiffany Prince seconded the nomination.

Approved by: Tiffany Prince, Nichole Biechler, Kristin Franger, Juliet Pouillon

Opposed by: None

Motion: Tiffany Prince nominated Kristin Franger as the FY26 Budget Committee Secretary. Juliet Pouillon seconded the nomination.

Approved by: Tiffany Prince, Nichole Biechler, Kristin Franger, Juliet Pouillon

Opposed by: None

FY 2025 BUDGET COMMITTEE MINUTES APPROVAL

Document referenced: May 23, 2024 Budget Committee Meeting Minutes

Nichole asked for any questions or comments on the FY2025 Budget Committee Minutes. *There were none.*

Motion: Nichole Biechler motioned to approve the FY2025 Budget Committee Minutes as presented. Tiffany Prince seconded the motion.

Approved by: Tiffany Prince, Nichole Biechler, Kristin Franger, Juliet Pouillon

Opposed by: None

PRESENTATION OF FY 2026 (JULY 1, 2025-JUNE 30, 2026) BUDGET

Documents referenced: FY26 Budget Packet

Leana Kinley proceeded to present the FY 26 Budget.

Leana proceeded to go through the Budget Narrative, beginning with the summary on page 16 of the packet. Total revenues were projected at \$13.3 million, with 40% from Federal funding. The majority of Federal funding comes through grants that fund transportation operations. Other Federal funding comes from pass-through funding from the USDA RDBG grant at \$770,550, the EDA Planning grant with \$80,000, and special projects funding revenue at \$544,000. State funding provides 19% of MCEDD's

funding. Together, state and federal funding make up a large portion of MCEDD's revenue. Special projects were projected at \$543,392. Loan fund interest and principal repayments were estimated at \$1,629,304. The rest of the revenue came from local matches and from assessments based on populations, except the flat fee ports assessments.

Discussion: Juliet Pouillon asked when the Planning Grant money was expected to arrive. Leana replied that this was unclear, but that it was supposed to start on April 1.

Nichole Biechler asked if the delays in the processes would be a strain on MCEDD's operations. Leana replied that there was work to pursue a private grant that could cover the \$80,000 EDA grant. The transportation funding issue has had more impact, but a solution has been found. The state has issued the contracts, but the actual funding was delayed. MCEDD has come up with an option to cover this expected delay now.

Leana added that MCEDD's Brownfields federal grant reimbursements have been ongoing with no problems. Projects funded with energy grants have been dropped, and there are currently no open grant programs for energy projects.

Leana explained that Budget expenses were based on historic numbers. On the Expenses summary, the \$8 million in MCEDD's revolving loan fund accounted for more than 50% of expenses. The next largest cost was wages, which were raised by a 3% COLA across all wages, plus a 2% market adjustment for the Executive Director and Project Manager positions. For staff salaries, a market analysis was done to ensure that MCEDD's wages were competitive, which resulted in the suggested increases. Benefits costs were increased by 9% for medical, 6% for vision, and 7% for dental. General payroll taxes were budgeted at \$219,516. The budget did not call for any new positions to be funded. MCEDD currently has one part-time driver vacancy now, which was not a new position. Jessica added that MCEDD has not filled the position due to funding uncertainty.

Leana explained that the bulk of the professional services expenses were mostly going towards payment to Stantec, MCEDD's Brownfields subcontractor. There were a few other subcontracts for the Gorge Regional Transit Strategy, plus general IT support under contract.

Audit expenses for FY26 included an audit on ODOT's STIF funding. Travel and conferences were budgeted at \$37,000, and supplies at \$31,000. Vehicle costs were mostly for fuel and maintenance, and the general building costs expense was MCEDD's monthly "rent" payment to The Link. Building costs were distributed among all funds.

The Capital Outlay expense of \$294,000 was to replace two buses and will be reimbursed by a grant from ODOT.

Discussion: Kristin Franger observed that the revenue and expenses were very close, and she asked if there was a goal for rollover funding. Leana said that MCEDD had no policy mandating a cash carryover. Transportation was generally a net zero operation and carryover was difficult to have. Overhead costs were covered through grant funding, and revenue was generated from interest.

Kristin asked if there were contingency funds included. Leana referred Kristin to page 20, All Funds spreadsheet, lines 90, 91, and 92 were cash carryover lines. Some numbers were positive;

some were zero and some were negative. Negative indicated that the expense was from previous years.

Jessica added that the FY24 Audit was coming up on the week of June 9th. Once completed, there will be solid beginning balances for the budget, and we will be able to determine if there was any reserve. The budget included a building reserve of \$10,000 per year for emergency needs, but otherwise the budget assumed no reserve. Jessica explained that there was no policy to develop a reserve, and that it was a Board decision to develop a policy for a reserve.

Leana stated that she was always looking at diversification to ensure that MCEDD can weather changes.

Nichole noted that it was deceiving to look at the beginning balance because MCEDD loans money. She added that there should be fiscal policy and procedure adopted for this. Jessica explained that MCEDD has been earning 4.5% interest on available loan funds held in LGIP.

Juliet asked if MCEDD was limited on where funds can be invested. Leana affirmed that it was, and Jessica explained that in the past, some USDA money earning interest in the LGIP account had to be moved into an FDIC insured account per regulations.

Leana commented that she was working on improving reporting to more clearly document how funds come in and go out, rather than just presenting budget categories. Kristin added that she appreciated the narrative version.

Kristin asked if staff had any red flags for this budget. Leana noted that cash balances were somewhat of a yellow flag because the budget's beginning balances were unknown.

Juliet asked for an explanation of the steps on the salary scale. Jessica explained that the steps were earned for time served in the position. Employees start at step 1 and in 6 months advance to step two. At 12 months they advance another step, and then a step increase occurs every 12 months. The budget assumes that everyone receives their step increases.

Nichole asked if the salaries were raised 2% each year. Jessica replied that salaries are examined each year, and this year it was determined to add a 3% COLA. She added that drivers' salaries were looked at this year, but with funding concerns the increase was limited to the COLA.

Motion: Juliet Pouillon motioned to recommend the FY2026 Budget for adoption by the MCEDD Board, as presented. Tiffany Prince seconded the motion.

Approved by: Tiffany Prince, Nichole Biechler, Kristin Franger, Juliet Pouillon

Opposed by: None.

ADJOURNMENT

Nichole Biechler adjourned the meeting at 12:26 p.m.

Respectfully submitted by Jill Brandt, Administrative Assistant



**FISCAL YEAR 2027 (July 1, 2026-June 30, 2027)
BUDGET NARRATIVE**

OVERVIEW

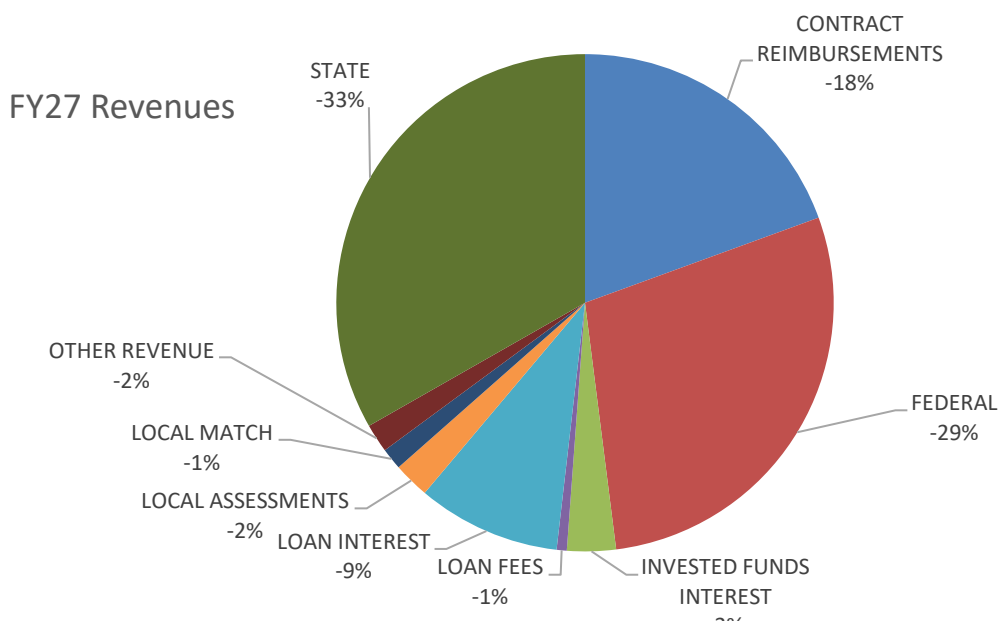
The budget has been prepared to facilitate the wide range of services that MCEDD provides. The budget preparation included careful analysis of prior years' budgets, actual expenditures (prior year and current year), and forecasted revenues and expenditures for new programs. The following narrative provides details by line item of the significant factors which are relevant to understanding MCEDD's budget.

NOTE: Updates were made on May 19th to better balance the Transportation Fund. The salaries for transportation staff was reduced to only the 3% COLA, and the Executive Director also capped their salary at the 3% COLA. These changes reduced the overall personnel costs, match transfers, and interfund cost allocations and increased the ending balances. The overall impact is \$125,000.

BEGINNING BALANCES - \$13,829,187

Beginning balances consist of estimated carryover balances from the prior year based on current estimated spending trends. This balance includes cash, investments, and other assets.

PROJECTED REVENUES - \$6,369,129



FEDERAL: \$1,355,331

- \$80,000 - EDA PLANNING GRANT: MCEDD is awaiting the contract for a three-year Economic Development Administration Planning Grant which is expected to provide \$80,000 annually in federal funds, with a required cash match of \$53,000 annually. Local Assessments will be utilized to provide this match.
- \$497,245 - SPECIAL PROJECTS: Federal revenue for special projects is for the Gorge TransLink Alliance Mobility Management project pass-through contracts from Washington State Department of Transportation (WSDOT) and Transportation Options effort. Federal revenue also includes funds for Brownfields Assessment from the US EPA.
- \$778,086 - TRANSPORTATION: Federal funds include grant revenue for dial-a-ride operations, the deviated fixed routes, and installing Simme seats (bus stop poles with seats), as well as purchase of an electric vehicle.

STATE: \$1,577,632

- \$835,356 - SPECIAL PROJECTS: Includes a grant from Business Oregon for entrepreneurship and innovation. This category also includes ODOT and WSDOT funds for our Mobility Management activities, travel training in our WA counties, and a project to support the buildout of infrastructure like bus shelters and bus barns for our county transit providers.
- \$742,276 - TRANSPORTATION: Includes revenue for the Statewide Transportation Improvement Fund (STIF) dollars which are funded by the payroll transportation tax. The STIF revenue budgeted uses the most recent forecast provided by ODOT. STIF funds match federal grants to support operations support for The Link. Also includes a STIF Discretionary grant for intercity service between Hood River and The Dalles.

LOCAL MATCH: \$66,500

The local match category includes contributions from Gorge Translink Alliance transit providers, a contribution from the City of The Dalles to support The Link, and Columbia Area Transit funds to match the Gorge Pass outreach/ education project.

LOCAL ASSESSMENTS: \$111,313

The local assessments are included based upon the recommendation of the MCEDD Board of Directors for an annual 3% increase, with the option to adjust it at budget time. The budget included assumes a 3% increase from FY26. It includes a \$0.98 per capita assessment to counties and cities and a flat \$3,748 assessment to member Port Districts. New to this budget is the inclusion of Gilliam County and the Port of Arlington. The population data from the most recent state population estimates (Portland State published estimates for Oregon and MRSC published estimates for Washington).

CONTRACT REIMBURSEMENTS: \$922,853

- \$117,887 - OIB/ MHEA: Includes the contracted amount with the Columbia River Gorge Oregon

Investment Board (OIB, approved) and Mount Hood Economic Alliance for support of their loan programs.

- \$747,766 - SPECIAL PROJECTS: A substantial source for contract reimbursements is through special projects contracts with counties for economic development services, technical assistance, grant administration for infrastructure developments, energy resiliency, administration of a grant program for the Port of Cascade Locks, and related projects. Special projects revenue also includes contracts with entities like the Gorge Tech Alliance and a financial services contract for CREA.
- \$57,200 - TRANSPORTATION: Includes projected revenue for a contract with Greyhound to provide a bus stop at the Transit Center. Also includes funds from Columbia Area Transit to fund half of the Travel Trainer position, whose duties are shared between CAT and The Link.

OTHER/ TRANSFER REVENUE: \$1,711,340

- \$984,549 – TRANSFERS IN: Consists of transfers between activities and is an accounting change from prior years. Previously the transfers in and out were offset between each other and would net to \$0 within the budget. To properly account for the exchange, the money coming into a project is now classified as revenue, and the corresponding outgoing cost will be classified as an expense. The net remains \$0 and it now shows up as both revenue and an expense within the funds.
- \$638,446 – COST ALLOCATIONS: Similar to the accounting change for transfers in, interfund cost allocations are now being classified as a revenue to the receiving fund, and an expense to the paying funds. The costs that are allocated include building rent, facility costs, indirect costs from the General Fund, loan fund costs within the loan fund, and transportation administration costs within the transportation fund.
- \$88,345 – OTHER REVENUE Other revenue includes various sponsorship and ticket revenue received for the annual Economic Symposium, another year of the Gorge Pitch Competition, plus reimbursements for materials and services expenses related to the Gorge Tech Alliance. Other Revenue in the Transportation Budget comes from anticipated farebox (rider tickets and Gorge Passes), vending at the Transit Center, and Greyhound ticket sales.

LOAN FUND REVENUES: \$624,159 (in total)

Loan fund revenue is based upon current loan revenue projections for loans already in MCEDD and OIB’s portfolios, excluding any in current litigation. The revenue for existing loans is based upon the approved loan terms for those clients.

The level of new MCEDD loans funded is projected using a three-year average of lending, which is consistent with the manner in which we made projections last FY. See the tables to the right for further detail.

MCEDD Business Loan Fund Revenue Projections Using a Three-Year Average	
Fiscal Year	MCEDD
FY24	\$1,952,043
FY25	\$302,414
FY26 (projected)	\$1,090,500
FY27 new loan projections	\$1,114,986

The OIB new loan projection was developed using a four-year average of lending to project loan fund revenue. It should be noted that all FY24 lending for the OIB occurred through the USDA NSA RBEG that is held in MCEDD's portfolio to try to get those dollars revolved by the deadline. There was no lending out of the OIB's traditional funding.

OIB Loan Fund Revenue Projections Using a Four-Year Average	
Fiscal Year	OIB
FY23	\$807,492
FY24	\$0
FY25	\$198,106
FY26 (projected)	\$25,380
FY27 new loan projections	\$257,745

The Attainable Housing Revolving Loan Fund is treated similar to the business loans, estimating usage based on a three-year average of lending. See table to the right.

MCEDD Attainable Housing Loan Fund Revenue Projections Using a Three-Year Average	
Fiscal Year	MCEDD
FY24	\$255,000
FY25	\$0
FY26 (projected)	\$0
FY27 new loan projections	\$85,000

LOAN FUND INTEREST: \$442,468

Loan fund interest calculations are based on the following criteria:

1. Loan fund interest from current loans is included in the FY27 projections. There were no adjustments made to interest calculations for loans with a current severely delinquent status. In addition, interest payments were removed for loans which we anticipate to payoff and for loans currently in litigation or pending litigation.
2. Interest in FY27 from the estimated new loans booked during the remainder of FY26 (from April through June 2026) is included in the projections (estimated at \$0 to be conservative although there are some in the pipeline).
3. Projected loan interest for loans that have scheduled balloon payments in FY27 are assumed to be paid in full, unless they are already in the process of restructure. If anticipated to be refinanced, the loan interest is part of the projected loan income.
4. An estimated interest rate of 7.75% was used for budgeting purposes for business loans. The Attainable Housing Revolving Loan Fund (AHDRLF) from the State of Oregon has a lower base interest rate, estimated at 4.75%. These are conservative figures as MCEDD's average is often higher. Actual individual loan interest rates vary depending on the associated risk of each loan.

LOAN FEE REVENUE: \$31,191

The following are the two primary sources of loan fee revenue:

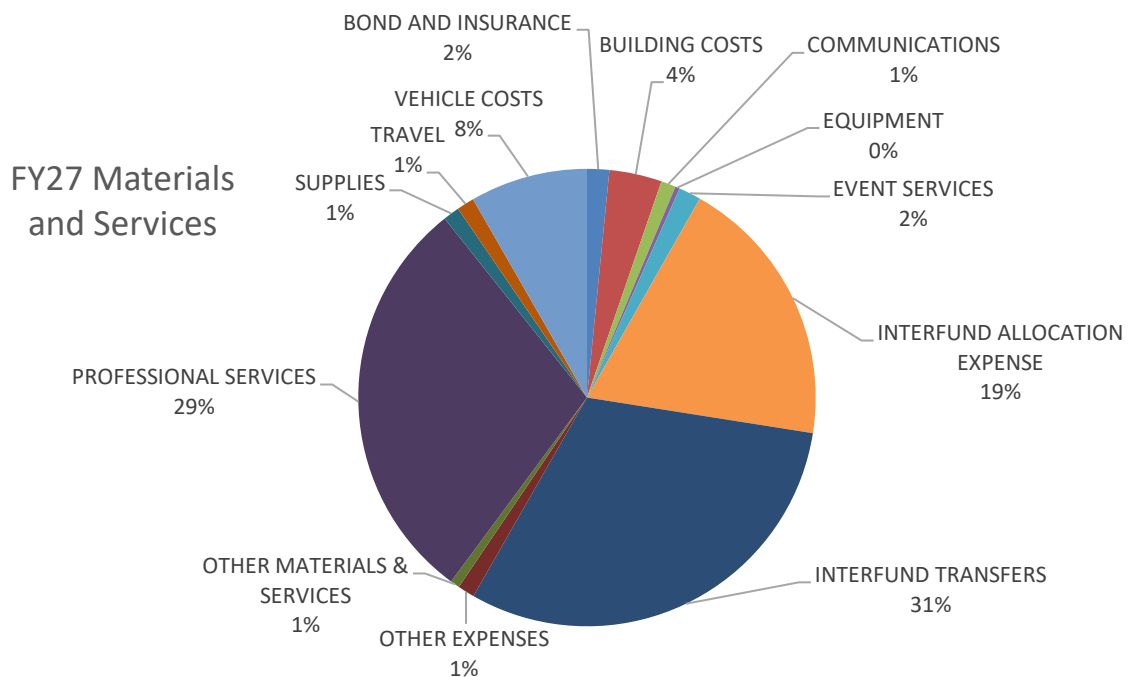
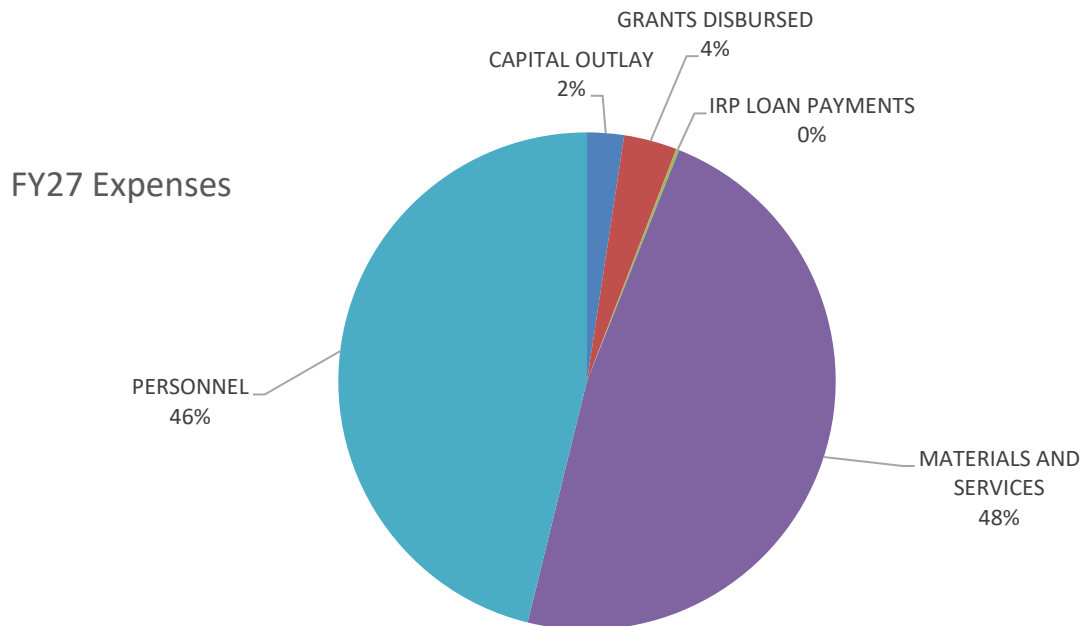
1. Loan processing fees are projected to be 1.5% of the loan amount, with the exception of the Attainable Housing RLF program which charges a 1% fee. The loan fee revenue is based on the total amount of anticipated funds loaned during FY27.
2. Other fees earned include loan filing fees and late payment fees.

LOAN FUND INVESTED INTEREST: \$150,500

The loan fund investment income is budgeted based on FY26 actual earnings and is lower to reflect a

conservative forecast on interest rates. It is based on funds from loan fund balances available to lend and the loan loss reserve balances.

PROJECTED EXPENSES - \$6,023,496



PERSONNEL COSTS: \$2,780,360 (in total)

Personnel costs consist of Wages, Benefits and Taxes. The allocation of these costs reflects the duties of staff. The Executive Director is allocated across all programs based upon direct engagement with these programs in providing services, as well as providing overall leadership and direction. The allocation for the Deputy Director of Economic Development is focused primarily on Special Projects and the EDA Planning Grant. Project Managers are assigned to specific special projects. The Loan Fund Manager and Loan Specialist are assigned to loan funds and loan program contracts. Administrative staff wages are allocated based upon anticipated support functions required by all functions of the organization and allocations are based upon historical and anticipated usage of time from these staff by area.

The Travel Trainer is fully supported by STIF Funds, the contract with Columbia Area Transit, plus some special projects. The Field Supervisor is allocated across transportation programs based on direct support and providing services in these programs. Dispatch/Drivers are distributed based on Revenue Hours and some administrative time. (Vehicle Revenue Hours are the total active service hours a transit vehicle is available to pick up or drop off passengers.)

Liability for estimated PTO payouts upon an employee's transition away from MCEDD are recorded as an expense in the General Fund or Transportation General Fund. It is calculated using the maximum accrual per MCEDD personnel policies (accrual up to 195 hours, with 75% liability payout = 146.25 hours) multiplied by a factor reflecting a conservative turn-over rate. For FY27 the rate of 58% was established to be close to last year's budgeted amount.

FTE Count

Position	FTE
Executive Director	1.00
Finance Manager	1.00
Deputy Director	1.00
Senior Project Manager	1.00
Senior Loan Fund Manager	1.00
Project Manager	3.86
Loan Fund Manager	-
Transportation Ops Manager	-
Program Manager, Travel Trainer	2.00
Finance Administrative Assistant	1.00
Field Supervisor	1.00
Assistant Project Manager	-
Loan Specialist	1.00
Office Administrative Assistant	1.00
Lead Driver	-
Dispatch/Scheduler	2.20
Driver	10.22

WAGES: \$2,054,385

Includes a 3% cost-of-living adjustment (COLA) and a 3% market rate adjustment (6% total adjustment) for all non-transportation positions and not for the Executive Director. The COLA was based on the Western Consumer Price Index (3.1% in March 2026) and consideration of adjustments from similar organizations. Market adjustments were researched using information from the Oregon and Washington Employment Departments, Oregon's Economic Development Districts, Columbia Area Transit, and similar partner organizations in the Gorge. Step increases for eligible employees are also included.

Wages went down compared to last year as the budget assumes changes in two recently vacated positions: the Senior Project and Grants Manager is being replaced at a non-senior level, and the Transportation Operations Manager position is being left vacant. Those duties will shift to other staff. We also did not fill the Lead Driver position vacated earlier in 2026 and instead are setting up a program to pay drivers/ dispatchers a higher rate when they are training new staff.

BENEFITS: \$515,575

Benefits are paid 100% for full-time employees and pro-rated for employees working 20 hours or more per week. For health insurance, MCEDD pays 50% for non-employee premiums. Additional benefits include long-term disability, accidental death and dismemberment, life insurance, and retirement. The FY27 also budget includes:

- 14% increase to medical
- 2% increase to vision
- 2% increase to dental

TAXES: \$210,400

Taxes consist of social security and Medicare set by the federal government, Worker's Benefit Fund and Paid Family Medical Leave set by Oregon State, and unemployment and workers' compensation determined by MCEDD's historical use of those funds (on the job injuries, laid off workers, etc.).

MATERIALS AND SERVICES: \$2,879,114 (in total)**BOND AND INSURANCE: \$45,050**

The FY27 budget is set at 17.5% more than FY26 rates for our projected liability and property insurance contributions for the 2027 coverage year, beginning January 1st. FY26 saw a large increase and we estimated a similar increase to be conservative.

BUILDING COSTS: \$106,889

- \$57,059 – RENT: Paid from MCEDD Administration to Transportation based on 50% of total Facility expenses, which is then allocated to all non-transportation funds based on the current Indirect Policy (Total Direct Wages). Included in facility expenses is an additional \$10,000 for a Facility Reserve Fund.
- \$21,260 – UTILITIES AND JANITORIAL: Set at the same as FY26 costs. Bus shelter cleaning

costs are allocated to the deviated fixed routes grant.

- \$28,570 – BUILDING REPAIRS AND MAINTENANCE: Increased significantly in FY24, largely due to a new landscaping contract with FLI that was signed just after the budget was developed. The FLI contract is the same for FY27.

COMMUNICATIONS: \$30,023

- \$11,344 – ADVERTISING: Roughly the same as FY26 and directed mostly at The Link, Mobility Management projects, and entrepreneurship events, plus job vacancies.
- \$2,480 - POSTAGE/FREIGHT: Slight increase from prior years based on actual expenses.
- \$4,300 – PRINTING: Slight increase from prior years based on actual expenses.
- \$2,900 - PUBS/SUBS: Assumes a slight increase associated with publications and subscriptions for project support, and some software for the Innovation Hub activities.
- \$8,999 - TELEPHONE/ NETWORKING: Similar to prior year based on actuals for FY26.

EQUIPMENT: \$9,110

The budgeted equipment includes new equipment for the Innovation Hub activities, and includes leases for the copier, postage machine and water cooler.

EVENT SERVICES: \$45,274

Includes the annual economic symposium, all the CEDS community meetings in FY27, as well as entrepreneurship events through the Regional Innovation Hub (like the Hub Talks and the Pitch Competition), and Gorge Tech Alliance (GTA) events.

INTERFUND ALLOCATION EXPENSE: \$555,174

- \$243,545 – INDIRECT SPREAD: Overhead costs from the general fund allocated throughout MCEDD funds based on labor costs.
- \$76,727 – LOAN FUND COSTS ALLOCATED: Loan administration costs allocated throughout the loan fund based on labor costs.
- \$177,847 – TRANSPORTATION ADMIN SPREAD: Transportation administration costs allocated throughout the transportation fund based on labor costs.
- \$57,055 – TRANSPORTATION FACILITY SPREAD: Facility maintenance costs allocated throughout MCEDD funds based on labor costs.

INTERFUND TRANSFERS: \$886,181

- \$764,868 – TRANSPORTATION MATCH TRANSFERS: Includes transfer of funds between transportation activities as matching funds for federal or state grants.
- \$111,313 – GENERAL FUND MATCH TRANSFERS: Allocates \$1,500 to mobility management, \$6,000 to transportation options, and the remaining to EDA/Federal Grant fund as matching grant funds.
- \$10,000 – TRANSFER TO SOURCE: Includes interfund transfer to reserves.

OTHER: \$34,533

Expenses are for a bad debt expense for any new loans acquired to act as a buffer in the case of default.

OTHER MATERIALS AND SERVICES: \$18,875

- \$14,555 – DUES AND FEES: Estimated based on FY26 actuals.
- \$4,320 – BANK, ACH AND PROCESSING FEES: Estimates based on FY26 actuals.

PROFESSIONAL SERVICES: \$840,093

- \$11,395 - LEGAL SERVICES: Largely in support of the loan program.
- \$38,000 – AUDIT: Costs anticipated for FY26 auditing services.
- \$6,045 – FILING FEES: Incurred mostly as part of the loan program and reimbursed.
- \$782,553 – CONTRACTUAL: Largely includes consultant services in support of special projects, software programs, and IT support (\$41,928). The largest expense for FY27 is for the Brownfields project (\$300,000), followed by transportation options support (\$73,229), installation of Simme seats (\$55,035), consultants to implement the next step of the Gorge Regional Transit Strategy (\$35,000), and travel training services in our WA Counties (\$37,887). FY27 also includes contract support for the CEDS update and evaluation/ modernization of our loan program. Minor contracts include a website refresh and a full salary survey for implementation in FY28.
- \$2,100 - TESTING/TRAINING/SCREENING: Includes drug/alcohol testing expenses and driving records, transportation staff training and CDL physicals necessary for the operations of The Link. These expenses are allocated based on projected service mileage for each specific route.

SUPPLIES: \$33,369

These are smaller ongoing expenses such as general office supplies, facility supplies, event supplies for transportation outreach and the GTA, and supplies for The Link. This line also includes new computer equipment for staff on the scheduled replacement rotation roughly every four years.

TRAVEL AND CONFERENCES: \$35,487

Professional Development opportunities in FY26 include regularly attended training like the Portfolio Conference for the loan staff, Caselle Conference for the Finance Manager, and the National Association of Development Organizations Annual Training Conference for the Executive Director and potentially Deputy Director.

VEHICLE COSTS: \$239,056

- \$70,000 – MAINTENANCE: Estimated lower than FY26 due to two new buses reducing repair costs. These costs are allocated based on projected service mileage for each specific route, rather than based on percentage of revenue.
- \$169,056 – FUEL: Estimated to increase 1.5 times over FY26. These costs are allocated based on projected service mileage for each specific route, rather than based on percentage of revenue.

CAPITAL OUTLAY: \$144,280

Includes the purchase of an electric vehicle for The Link.

GRANTS DISBURSED: \$208,000

- \$150,000 – PORT OF CASCADE LOCKS: MCEDD administers a grant program on behalf of the Port of Cascade Locks.
- \$38,000 – ANTELOPE LLC: MCEDD administers a pass-through grant from Travel Oregon for Antelope Market.
- \$10,000 – OIB: The Oregon Investment Board provides grants to other entities.

IRP LOAN PAYMENTS: \$11,742

MCEDD has five IRP loans (\$750,000, \$1 million, \$600,000, \$310,000, and \$200,000) through the USDA that require annual payments. Included in the budget are payments of interest for all five loans.

ENDING BALANCE: \$14,049,908

Ending balances are calculated based on the Beginning Balance and estimated revenues, less estimated expenses. This balance includes cash, investments, and other assets.

LOAN FUND AVAILABLE TO LOAN - \$6,651,999

The loan fund is unique and has items that may not be included in a traditional revenue or expense budget due to the way MCEDD accounts for the loan funds. This balance is part of the overall ending balance for the fund and use of these funds will reduce the ending balance. The activities below only affect MCEDD's cash and not the overall profit and loss of the organization.

Loan Funds Available to Loan	7,067,952
Principal Repayments	674,219
Loan Fund Revenues	710,886
<i>Total Inflows</i>	<i>8,453,057</i>
IRP Loan Principal	129,127
Loan Fund Expenses	451,455
New Loans Made	1,457,730
<i>Total Outflows</i>	<i>2,038,312</i>
Ending Available to Loan Balance	6,651,999

BEGINNING LOAN FUNDS AVAILABLE TO LOAN: \$7,067,952

This amount is estimated based on outstanding loan balances, cash balances and estimated receivables and expenses through the end of June, 2026.

LOAN FUND PRINCIPAL REPAYMENTS: \$674,219

Loan fund principal repayments revenue was based on projected payments from existing loan clients and included scheduled loan payoffs, and known potential modifications which impact potential loan payoffs, as well as payments from new loans projected to be made in FY27. There are currently no loans in a severely delinquent status, so no adjustments were made. Principal repayments for projected new loans anticipate a three-month interest-only period at the start of all new loans, a 70-month term, and that loans are booked throughout the fiscal year.

REVOLVING LOAN FUND: \$1,586,857

- \$1,457,730 – NEW LOANS MADE: New Loans Made is estimated based on the three-year averages as noted above.
- \$129,127 - IRP LOAN PAYMENTS: MCEDD has five IRP loans (\$750,000, \$1 million, \$600,000, \$310,000, and \$200,000) through the USDA that require annual payments. This amount consists of payments of principal for all five loans.
- EDA RLFs: Built into the Operational Budget for the EDA Revolving Loan Funds is a 50%+ allocation of the projected revenue that will be restricted for relending purposes only. This satisfies the requirement from EDA to ensure administrative expenses remain 50% or less of loan fund revenue.

ENDING LOAN FUNDS AVAILABLE TO LOAN: \$6,651,999

This balance consists of the inflows of the beginning balances, principal repayments, and loan fund revenues less any expenses, new loans made, and IRP loan payments.

5.19.26 REVISED DRAFT

Actuals				Budget		
FY23	FY24	FY25	FY26-YTD	FY26		FY27
15,616,587	16,303,150	18,200,845	18,593,059	6,186,273	Revenue	20,073,405
11,910,816	12,604,170	13,264,902	13,631,341	858,869	BEGINNING BALANCE	13,829,187
1,233,942	849,244	1,832,332	1,587,136	2,529,878	FEDERAL	1,355,335
871,932	1,194,205	1,279,586	1,086,819	1,224,574	STATE	1,577,632
120,092	103,100	96,500	576,521	109,500	LOCAL MATCH	66,500
85,949	95,454	98,896	101,828	101,828	LOCAL ASSESSMENTS	111,313
750,897	496,939	594,576	491,927	459,703	CONTRACT REIMBURSEMENTS	922,519
147,178	213,958	187,662	173,852	97,610	INVESTED FUNDS INTEREST	150,500
310,678	380,373	469,661	266,780	585,886	LOAN INTEREST	442,468
48,202	41,668	17,608	25,920	39,962	LOAN FEES	31,191
14,185	7,421	1,954	1,892	4,450	LOAN FILING FEES	5,500
3,081	1,313	4,560	7,228	4,150	LOAN LATE FEES	4,250
30,936	32,933	10,326	17,826	31,362	LOAN PROCESSING FEES	21,441
0	0	768	(1,025)	0	LOAN TITLE FEES	0
42,506	25,875	25,998	428,571	87,363	INTERFUND REVENUE	1,498,414
0	0	0	186,544	0	INDIRECT SPREAD REVENUE	243,545
15,951	15,951	15,950	0	0	INTERFUND LOAN INCOME	0
0	0	0	67,609	0	LOAN FUND COST ALLOCATION	76,727
26,555	9,924	10,048	2,000	87,363	TRANSFERS IN	886,181
0	0	0	134,786	0	TRANSP ADMIN SPREAD	177,848
0	0	0	37,632	0	TRANSP FACILITY SPREAD	114,113
94,394	298,164	333,124	222,365	91,100	OTHER REVENUE	88,345
0	12,247	0	0	0	BAD DEBT RECOVERY	0
39,412	44,602	55,576	43,300	51,000	FAREBOX REVENUE	41,000
6,535	3,771	4,137	3,434	4,100	GREYHOUND SALES	5,145
0	2,728	15,692	0	0	OTHER FINANCING:SBITA	0
47,808	127,320	257,680	175,631	36,000	OTHER REVENUE	42,200
0	107,293	38	0	0	PRIOR PERIOD ADJUSTMENTS	0
641	203	0	0	0	STIF STUDENT TICKETS	0
3,010,811	3,377,894	4,569,504	4,559,405	5,032,016	Expenses	20,073,405
1,910,946	2,216,471	2,437,260	2,287,282	2,814,730	PERSONNEL	2,780,360
339,727	416,237	422,995	417,038	496,002	FRINGE BENEFITS	515,575

Actuals				Budget		
FY23	FY24	FY25	FY26-YTD	FY26		FY27
134,270	208,249	204,458	171,562	219,516	PAYROLL TAXES	210,400
1,436,949	1,591,985	1,809,807	1,698,682	2,099,212	WAGES	2,054,385
1,024,289	1,031,831	1,720,947	1,957,735	1,354,798	MATERIALS AND SERVICES	2,879,114
25,844	27,774	32,581	39,497	40,942	BOND AND INSURANCE	45,050
9,169	10,107	12,419	15,391	40,942	<i>Bond and Insurance</i>	16,979
6,754	4,241	5,163	4,822	0	<i>Insurance-Building</i>	5,665
9,921	13,426	14,999	19,285	0	<i>Insurance-Vehicle</i>	22,406
100,425	156,860	133,686	78,087	106,773	BUILDING COSTS	106,889
17,444	44,214	21,134	24,517	27,852	<i>Building Repairs and Maintenance</i>	28,570
38,762	39,853	39,853	0	0	<i>Depreciation Expense-Building</i>	0
25,846	54,514	51,314	37,632	56,661	<i>Rent</i>	57,059
18,373	18,278	21,385	15,938	22,260	<i>Utilities and Janitorial</i>	21,260
27,001	23,833	17,896	22,567	25,197	COMMUNICATIONS	30,023
11,059	10,610	5,491	10,134	9,020	<i>Advertising</i>	11,344
1,408	1,905	1,451	1,307	2,400	<i>Postage & Freight</i>	2,480
5,485	2,402	2,298	2,351	3,200	<i>Printing</i>	4,300
1,069	707	442	214	800	<i>Pubs & Subs</i>	2,900
7,979	8,209	8,213	8,562	9,777	<i>Telephone & Networking Expenses</i>	8,999
4,326	7,111	9,643	4,267	8,382	EQUIPMENT	9,110
787	2,505	8,392	450	8,382	<i>Equipment</i>	0
3,202	3,610	1,061	3,529	0	<i>Equipment Leased/Rented</i>	5,160
	621		0	0	<i>Equipment Purchased</i>	3,500
336	375	190	288	0	<i>Equipment Repair/Maint</i>	450
10,501	14,421	37,261	19,584	11,368	EVENT SERVICES	45,274
0	(175)	0	426,571	(2)	INTERFUND ALLOCATION EXPENSE	555,174
(0)	(51)	0	186,544	0	<i>Indirect Spread</i>	243,545
0			67,609	0	<i>Loan Fund Costs Allocated</i>	76,727
			134,786	(1)	<i>Transp Admin Spread</i>	177,847
0	(124)	0	37,632	(1)	<i>Transp Facility Spread</i>	57,055
15,951	15,951	15,950			INTERFUND LOAN EXPENSE	0
15,951	15,951	15,950			<i>Remodel Allocation (Transit Center)</i>	0
26,556	9,924	10,048	482,021	2,000	INTERFUND TRANSFERS	886,181

Actuals				Budget		
FY23	FY24	FY25	FY26-YTD	FY26		FY27
			478,521	0	Match Transfer	876,181
26,556	9,924	10,048	3,500	2,000	Transfer to Source	10,000
35,133	71,706	86,799	0	0	OTHER EXPENSES	34,533
71,490	66,130	46,573	0	0	Bad Debt Expense	34,533
		216	0	0	Equip Lease Interest	0
		2,820	0	0	Equip Lease Principal	0
(36,997)	(18,717)		0	0	LGIP FMV Adjustment	0
	2,728	15,692	0	0	Right of Use Exp:SBITA	0
	1,299	1,108	0	0	SBITA Interest Payments	0
	20,063	20,392	0	0	SBITA Principal Payments	0
641	203		0	0	Student Tickets	0
11,117	46,940	40,714	17,131	47,260	OTHER MATERIALS & SERVICES	18,875
604	960	579	384	0	ACH Collection Fees	200
873	1,490	3,317	3,630	75	Bank Service Charges	4,020
9,210	7,787	11,285	13,039	15,931	Dues and Fees	14,555
218	116	84	78	0	Online Processing Fees	100
119	240	25	0	0	Other	0
92	36,347	25,424	0	31,254	Other Materials & Services	0
517,603	367,966	1,009,410	664,936	851,685	PROFESSIONAL SERVICES	840,093
61,200	22,020	14,470	37,280	39,318	Audit & Accounting	38,000
436,713	332,573	988,210	619,686	793,941	Contractual	782,553
13,659	7,853	3,558	2,466	4,495	Filing Fees	6,045
2,994	2,619	1,634	3,440	12,043	Legal	11,395
		0	0	0	Payroll Expenses	0
3,038	2,589	1,538	1,875	1,888	Testing/Training/Screening	2,100
	312		190	0	Title Lein Search	0
23,344	25,900	25,435	29,141	31,120	SUPPLIES	33,369
23,471	23,219	33,305	29,005	35,073	TRAVEL	35,487
203,019	240,401	268,218	144,929	195,000	VEHICLE COSTS	239,056
64,272	67,642	73,267	0	0	Depreciation Expense-Vehicles	0
101,626	113,543	112,704	93,672	120,000	Fuel	169,056
37,121	59,217	82,247	51,257	75,000	Repairs/Maintenance	70,000

Actuals				Budget		
FY23	FY24	FY25	FY26-YTD	FY26		FY27
61,233	8,213	337,039	9,723	294,280	CAPITAL OUTLAY	144,280
		65,024	258,857	10,000	GRANTS DISBURSED	208,000
14,343	121,380	9,235	45,807	121,380	IRP LOAN PAYMENTS	11,742
14,343	12,426	9,235	5,143	11,086	IRP-LOAN INTEREST	11,742
	108,954		40,664	110,294	IRP-LOAN PRINCIPAL	0
12,605,776	12,925,256	13,631,341	14,033,655	1,591,085	ENDING BALANCE	14,049,908

5.19.226 REVISED DRAFT

	EDA/Federal Grant	Loan Program	Special Projects	Transportation	General Fund	OIB	Grand Total
Revenue	189,813.00	8,040,266.27	2,270,924.32	5,063,323.00	1,339,858.00	3,169,220.00	20,073,404.59
BEGINNING BALANCE	-	7,435,600.00	(39,000.00)	2,384,587.00	985,000.00	3,063,000.00	13,829,187.00
FEDERAL	80,000.00	-	497,249.09	778,086.00	-	-	1,355,335.09
STATE	-	-	835,356.00	742,276.00	-	-	1,577,632.00
LOCAL MATCH	-	-	16,500.00	50,000.00	-	-	66,500.00
LOCAL ASSESSMENTS	-	-	-	-	111,313.00	-	111,313.00
CONTRACT REIMBURSEMENTS	-	-	918,319.23	4,200.00	-	-	922,519.23
INVESTED FUNDS INTEREST	-	85,500.00	-	-	-	65,000.00	150,500.00
LOAN INTEREST	-	406,614.49	-	-	-	35,854.00	442,468.49
LOAN FEES	-	25,824.78	-	-	-	5,366.00	31,190.78
INTERFUND REVENUE	103,813.00	76,727.00	17,500.00	1,056,829.00	243,545.00	-	1,498,414.00
OTHER REVENUE	6,000.00	10,000.00	25,000.00	47,345.00	-	-	88,345.00
Expenses	189,813.00	8,040,266.27	2,270,924.32	5,063,323.00	1,339,858.00	3,169,220.00	20,073,404.59
PERSONNEL	123,770.00	218,726.00	1,142,800.00	1,144,415.00	150,649.00		2,780,360.00
MATERIALS AND SERVICES	61,345.27	186,648.58	730,954.42	1,584,895.00	204,206.82	111,064.00	2,879,114.09
CAPITAL OUTLAY				144,280.00			144,280.00
GRANTS DISBURSED	-	-	198,000.00	-	-	10,000.00	208,000.00
IRP LOAN PAYMENTS		11,742.20					11,742.20
ENDING BALANCE	4,697.73	7,623,149.49	199,169.90	2,189,733.00	985,002.18	3,048,156.00	14,049,908.30
Grand Total	-	-	-	-	-	-	-

5.19.26 REVISED DRAFT

	EDA/Federal Grant	Loan Program	Special Projects	Transportation	General Fund	OIB	Grand Total
Revenue	189,813	8,040,266	2,270,924	5,063,323	1,339,858	3,169,220	20,073,405
BEGINNING BALANCE	-	7,435,600	(39,000)	2,384,587	985,000	3,063,000	13,829,187
FEDERAL	80,000	-	497,249	778,086	-	-	1,355,335
STATE	-	-	835,356	742,276	-	-	1,577,632
LOCAL MATCH	-	-	16,500	50,000	-	-	66,500
LOCAL ASSESSMENTS	-	-	-	-	111,313	-	111,313
CONTRACT REIMBURSEMENTS	-	-	918,319	4,200	-	-	922,519
INVESTED FUNDS INTEREST	-	85,500	-	-	-	65,000	150,500
LOAN INTEREST	-	406,614	-	-	-	35,854	442,468
LOAN FEES	-	25,825	-	-	-	5,366	31,191
LOAN FILING FEES	-	4,500	-	-	-	1,000	5,500
LOAN LATE FEES	-	3,750	-	-	-	500	4,250
LOAN PROCESSING FEES	-	17,575	-	-	-	3,866	21,441
INTERFUND REVENUE	103,813	76,727	17,500	1,056,829	243,545	-	1,498,414
INDIRECT SPREAD REVENUE	-	-	-	-	243,545	-	243,545
LOAN FUND COST ALLOCATION	-	76,727	-	-	-	-	76,727
TRANSFERS IN	103,813	-	17,500	764,868	-	-	886,181
TRANSP ADMIN SPREAD	-	-	-	177,848	-	-	177,848
TRANSP FACILITY SPREAD	-	-	-	114,113	-	-	114,113
OTHER REVENUE	6,000	10,000	25,000	47,345	-	-	88,345
FAREBOX REVENUE	-	-	-	41,000	-	-	41,000
GREYHOUND SALES	-	-	-	5,145	-	-	5,145
OTHER REVENUE	6,000	10,000	25,000	1,200	-	-	42,200
Expenses	189,813	8,040,266	2,270,924	5,063,323	1,339,858	3,169,220	20,073,405
PERSONNEL	123,770	218,726	1,142,800	1,144,415	150,649		2,780,360
FRINGE BENEFITS	19,006	40,033	187,855	244,636	24,045		515,575
PAYROLL TAXES	8,767	14,928	79,937	96,215	10,553		210,400
WAGES	95,997	163,765	875,008	803,564	116,051		2,054,385
MATERIALS AND SERVICES	61,345	186,649	730,954	1,584,895	204,207	111,064	2,879,114
BOND AND INSURANCE				27,836	17,214		45,050
<i>Bond and Insurance</i>				-	16,979		16,979
<i>Insurance-Building</i>				5,665	-		5,665
<i>Insurance-Vehicle</i>				22,171	235		22,406

	EDA/Federal Grant	Loan Program	Special Projects	Transportation	General Fund	OIB	Grand Total
BUILDING COSTS	4,967	6,229	45,863	49,830			106,889
<i>Building Repairs and Maintenance</i>				28,570			28,570
<i>Rent</i>	4,967	6,229	45,863				57,059
<i>Utilities and Janitorial</i>				21,260			21,260
COMMUNICATIONS	1,300	80	7,275	14,818	4,050	2,500	30,023
<i>Advertising</i>	200	-	3,250	4,644	750	2,500	11,344
<i>Postage & Freight</i>	-	80	-	-	2,400	-	2,480
<i>Printing</i>	750	-	1,000	2,050	500	-	4,300
<i>Pubs & Subs</i>	-	-	2,500	-	400	-	2,900
<i>Telephone & Networking Expenses</i>	350	-	525	8,124	-	-	8,999
EQUIPMENT			2,500	4,606	2,004		9,110
<i>Equipment Leased/Rented</i>				3,156	2,004		5,160
<i>Equipment Purchased</i>			2,500	1,000			3,500
<i>Equipment Repair/Maint</i>				450			450
EVENT SERVICES	9,000	-	36,274	-	-		45,274
INTERFUND ALLOCATION EXPENSE	14,790	95,274	136,561	308,549			555,174
<i>Indirect Spread</i>	12,307	15,432	113,632	102,174			243,545
<i>Loan Fund Costs Allocated</i>		76,727					76,727
<i>Transp Admin Spread</i>				177,847			177,847
<i>Transp Facility Spread</i>	2,483	3,115	22,929	28,528			57,055
INTERFUND TRANSFERS	-		-	774,868	111,313		886,181
<i>Match Transfer</i>	-		-	764,868	111,313		876,181
<i>Transfer to Source</i>	-		-	10,000	-		10,000
OTHER EXPENSES		34,533		-	-	-	34,533
<i>Bad Debt Expense</i>		34,533				-	34,533
OTHER MATERIALS & SERVICES	5,515	1,020	1,310	1,300	9,530	200	18,875
<i>ACH Collection Fees</i>		-			-	200	200
<i>Bank Service Charges</i>		1,020	-	-	3,000	-	4,020
<i>Dues and Fees</i>	5,515	-	1,310	1,200	6,530	-	14,555
<i>Online Processing Fees</i>			-	100	-		100
PROFESSIONAL SERVICES	16,673	45,613	477,647	151,000	40,796	108,364	840,093
<i>Audit & Accounting</i>	1,673	7,185	781	16,965	11,396		38,000
<i>Contractual</i>	15,000	25,933	475,116	132,035	28,500	105,969	782,553

	EDA/Federal Grant	Loan Program	Special Projects	Transportation	General Fund	OIB	Grand Total
<i>Filing Fees</i>	-	4,600	500	-	50	895	6,045
<i>Legal</i>	-	7,895	1,250	-	750	1,500	11,395
<i>Testing/Training/Screening</i>	-	-	-	2,000	100		2,100
SUPPLIES	1,100	450	4,800	11,519	15,500		33,369
TRAVEL	8,000	3,450	18,724	1,513	3,800		35,487
VEHICLE COSTS				239,056			239,056
<i>Fuel</i>				169,056			169,056
<i>Repairs/Maintenance</i>				70,000			70,000
CAPITAL OUTLAY				144,280			144,280
GRANTS DISBURSED	-	-	198,000	-	-	10,000	208,000
IRP LOAN PAYMENTS		11,742					11,742
IRP-LOAN INTEREST		11,742					11,742
ENDING BALANCE	4,698	7,623,149	199,170	2,189,733	985,002	3,048,156	14,049,908
Grand Total	-	-	-	-	-	-	-

DRAFT

SALARY SCALE FY27

DRAFT

All positions: 3% COLA. 3% market for non-Transportation and not ED = 6% total

Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Executive Director	\$117,287	\$123,151	\$129,309	\$135,774	\$142,563	\$149,691
Finance Manager	\$96,059	\$100,862	\$105,905	\$111,200	\$116,760	\$122,598
Deputy Director	\$103,721	\$108,907	\$114,352	\$120,070	\$126,074	\$132,378
Senior Project Manager	\$87,636	\$92,018	\$96,619	\$101,450	\$106,523	\$111,849
Senior Loan Fund Manager	\$87,315	\$91,681	\$96,265	\$101,078	\$106,132	\$111,439
Project Manager	\$83,461	\$87,634	\$92,016	\$96,617	\$101,448	\$106,520
Loan Fund Manager	\$83,157	\$87,315	\$91,681	\$96,265	\$101,078	\$106,132
Transportation Ops Manager	\$75,439	\$79,211	\$83,172	\$87,331	\$91,698	\$96,283
Program Manager, Travel Trainer	\$63,123	\$66,279	\$69,593	\$73,073	\$76,727	\$80,563
Finance Administrative Assistant	\$61,809 \$31.70	\$64,899 \$33.28	\$68,144 \$34.95	\$71,551 \$36.69	\$75,129 \$38.53	\$78,885 \$40.45
Field Supervisor	\$58,401 \$29.95	\$61,321 \$31.45	\$64,387 \$33.02	\$67,606 \$34.67	\$70,986 \$36.40	\$74,535 \$38.22
Assistant Project Manager	\$59,337 \$30.43	\$62,304 \$31.95	\$65,419 \$33.55	\$68,690 \$35.23	\$72,125 \$36.99	\$75,731 \$38.84
Loan Specialist	\$55,438 \$28.43	\$58,210 \$29.85	\$61,121 \$31.34	\$64,177 \$32.91	\$67,386 \$34.56	\$70,755 \$36.28
Office Administrative Assistant	\$46,370 \$23.78	\$48,689 \$24.97	\$51,123 \$26.22	\$53,679 \$27.53	\$56,363 \$28.90	\$59,181 \$30.35
Lead Driver	\$43,579 \$22.35	\$45,758 \$23.47	\$48,046 \$24.64	\$50,448 \$25.87	\$52,970 \$27.16	\$55,619 \$28.52
Dispatch/Scheduler	\$42,326 \$21.71	\$44,442 \$22.79	\$46,664 \$23.93	\$48,997 \$25.13	\$51,447 \$26.38	\$54,019 \$27.70
Driver	\$41,505 \$21.28	\$43,580 \$22.35	\$45,759 \$23.47	\$48,047 \$24.64	\$50,449 \$25.87	\$52,971 \$27.16

5.19.26 REVISED DRAFT

Local Assessment - FY 27

2025 State Pop. Estimates	PER CAPITA
	\$0.98

COUNTIES

Hood River (Unincorp.)	14,316	\$14,030
Sherman	2,001	\$1,961
Wasco (Unincorp.)	8,535	\$8,364
Klickitat (Unincorp.)	16,755	\$16,420
Skamania (Unincorp.)	9,565	\$9,374
Gilliam	2,122	\$2,080
TOTAL COUNTIES		\$52,229

CITIES

Antelope	35	\$34
Dufur	647	\$634
Maupin	449	\$440
Mosier	493	\$483
Shaniko	21	\$21
The Dalles	16,223	\$15,899
Cascade Locks	1,412	\$1,384
Hood River	8,633	\$8,460
North Bonneville	985	\$965
Stevenson	1,600	\$1,568
Bingen	780	\$764
Goldendale	3,500	\$3,430
White Salmon	2,565	\$2,514
TOTAL CITIES		\$36,596

PER PORT
\$3,748

PORTS

Hood River	\$3,748
The Dalles	\$3,748
Klickitat	\$3,748
Skamania	\$3,748
Cascade Locks	\$3,748
Arlington	\$3,748
TOTAL PORTS	\$22,488

TOTAL LOCAL DUES	\$111,313
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